# Two Cases That Helped Form Who I Am As A Cardiac Surgeon and Team Builder

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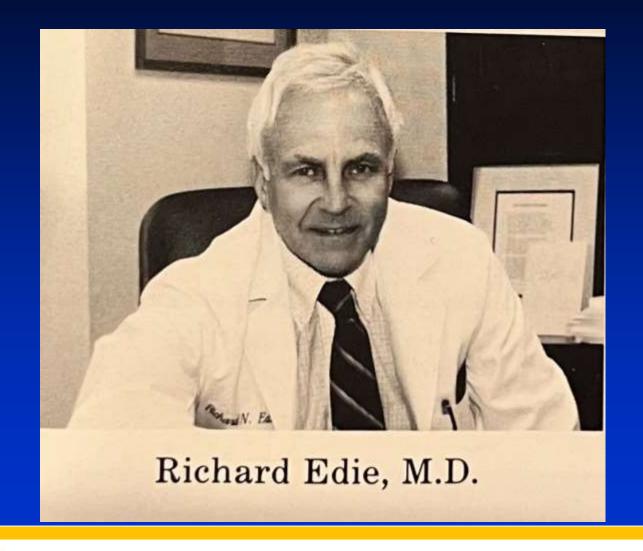




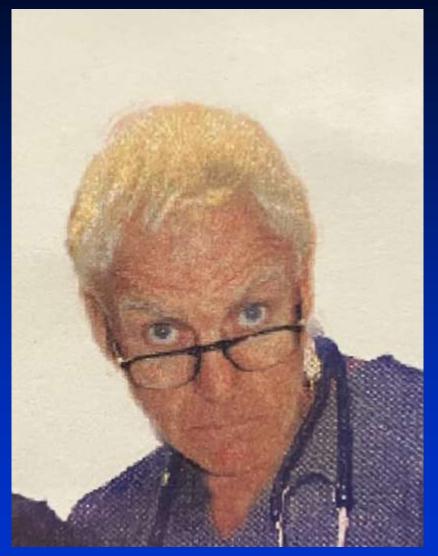




### **The Mentor**



# Mentoring







- "Everything counts!"
- "Move with a sense of urgency!"
- "Turn!"
- "Do something! Do anything!"
- "Hope is not a strategy"
- "You need to know everything that is happening in this room! You are the patient's doctor!"
- "Persistence and tenacity, doc!"
- "There is still art involved in surgery!"





#### **Confidence Is Essential**





# Overconfidence











#### **Team Culture**

- Coordinated approach
- Collaborative environment, trusting
- Non-hierarchical, egalitarian
- Open communication, silence is dangerous
- Psychological Safety
- Recruit a team member, not a CV hero









